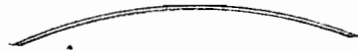


ENDUMENI MUNICIPALITY
IDP REPORT
2010/2011

3. IDP Project Table

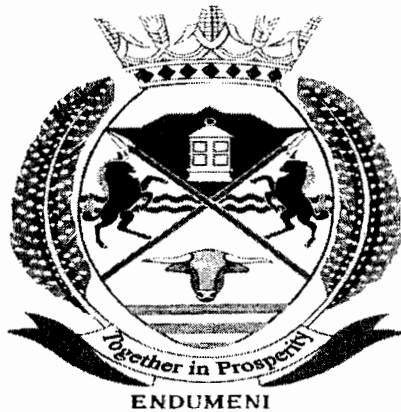


RANDVELOPE

ENDUMENI MUNICIPALITY
IDP REPORT
2010/2011

4. Service Delivery & Budget Implementation
Plan

**ENDUMENI
MUNICIPALITY**



**SERVICE DELIVERY
AND
BUDGET IMPLEMENTATION PLAN
(SDBIP)
FOR
2010/2011 BUDGET YEAR**

ENDUMENI MUNICIPALITY



SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN 2010/2011
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1. Introduction

1.1 Legislative Framework in terms of MFMA

The Municipal Finance Management Act (MFMA) requires that municipalities prepare a Service Delivery and Budget Implementation Plan (SDBIP) as a strategic financial management tool to ensure that budgetary decisions that are adopted by municipalities for the financial year are aligned with their Integrated Development Plan Strategy.

Section 1 of the Municipal Finance Management Act (MFMA) No. 56 of 2003 defines the "service delivery and budget implementation plan" as the detailed plan approved by the mayor of the municipality in terms of section 53(1)(c)(ii) for implementing the municipality's delivery of municipal services and its annual budget and which must include the following:-

- a) Projections of each month of -
 - (i) revenue to be collected, by source, and
 - (ii) operational and capital expenditure, by vote;
- b) Service delivery targets and performance indicators for each quarter, and
- c) Any other matters that may be prescribed, and includes any revisions of such plan by the Mayor in terms of section 54 (1)(c).

In terms of Section 53 (1)(c)(ii) of the MFMA, the SDBIP must be approved by the Mayor of the municipality within 28 days of the approval of the budget.

1.2 Overview

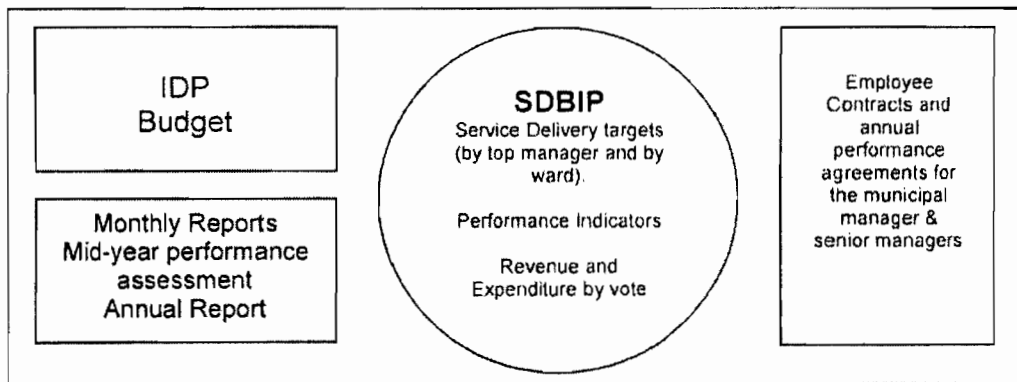
The primary objective of Endumeni's SDBIP 2010/11 as an implementation tool for the municipality is to strengthen our local accountability and governance and improve capital as well as operational planning, spending and service delivery.

The SDBIP 2010/11 will not only ensure appropriate monitoring in the execution of the municipality's budget and processes involved in the allocations of budgets to achieve key strategic priorities as set by the Municipality's Integrated Development Plan (IOP), but will also serve as the kernel of annual performance contracts for senior management and provide a foundation for the overall annual and quarterly organization performance for the 2010/11 financial year.

In an effort to avoid issues related to budgets being under spent and not achieving the programs desired outcomes as a result of unrealistic revenue projections when preparing the budget, Endumeni's SDBIP document will also give an outline of the quarterly projections of service delivery targets and performance indicators.

The SDBIP will also empower all Councilors and allow them to undertake the appropriate oversight and monitoring of programs. The SDBIP document will also acquire council committees the ability to measure in year progress in the implementation of the budget.

The overview can be diagrammatically represented as follows:



1.3 Components of the SDBIP

- Monthly Projections of Revenue to be Collected for each Source
- Monthly Projections of Expenditure and Revenue for each Vote.
- Quarterly projections of Service Delivery Targets and Performance Indicators

1.3.1 Monthly Projections of Revenue to be collected for each source:

The failure to collect its revenue as budgeted will severely impact on the Municipality's ability to provide services to the community. The municipality therefore has to institute measures to achieve its monthly revenue targets for each source. These measures will enable the municipality to assess its cash flow on a monthly basis with the view to undertaking contingency plans should there be a cash flow shortage or alternatively invest surplus cash. Furthermore, the effectiveness of credit control policies and procedures can be monitored with appropriate action taken if considered necessary.

1.3.2 Monthly projections of expenditure and revenue for each vote:

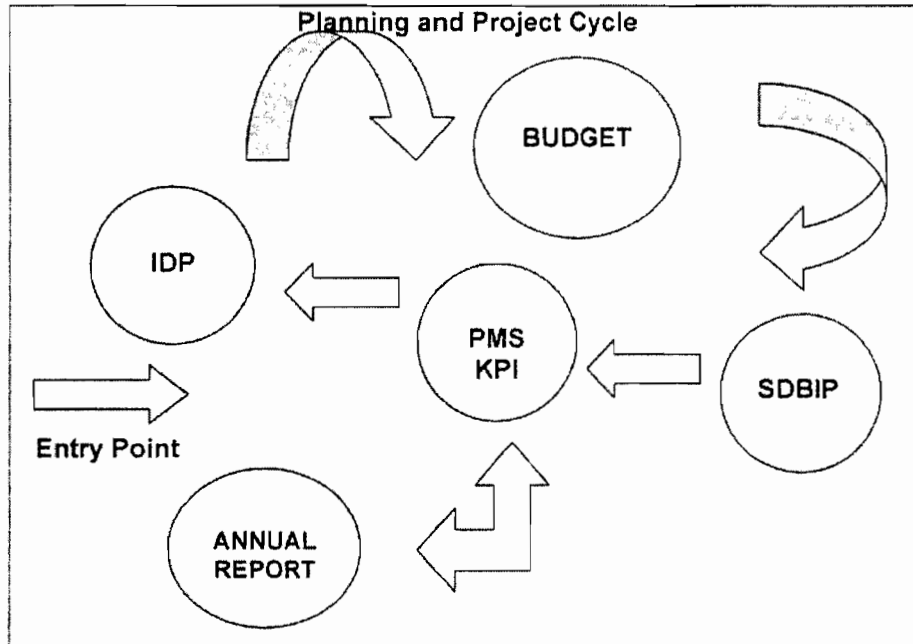
The monthly projection of revenue and expenditure per vote relate to the cash paid and reconciles with the cash flow statement adopted with the budget. The focus under this component is a monthly projection per vote in addition to projections by source. When reviewing budget projections against actual, it is useful to consider revenue and expenditure per vote in order to gain a more complete picture of budget projections against actual

1.3.3 Quarterly projections of Service Delivery Targets and Performance Indicators.

This component of the SDBIP requires non-financial measurable performance objectives in the form of service delivery targets and other indicators of performance. The focus is on outputs rather than inputs. Service delivery targets relate to the level and standard of service being provided to the community and include the addressing of backlogs in basic services.

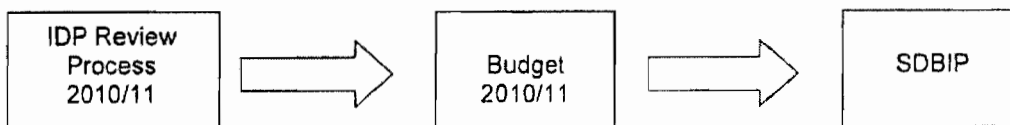
1.4 Strategic Direction and Planning Cycle

A seamless process between the IDP, SDBIP, Performance Management System (PMS) and Annual Report would create an enabling environment for the municipality to achieve its deliverables.



The MFMA clearly outlines the elements of the SDBIP to provide an order of logical sequence to ensure that the principal aim of the SDBIP of aligning the IDP to the Budget is achieved and a conceptual framework was adopted. The framework for Endumeni's SDBIP 2010/11 is derived from the municipality's IDP and the Budget 2010/11 as outlined in the following diagram:

SERVICE DELIVERY AND BUDGET IMPLEMENTATION FRAMEWORK



2. The Budget Process

2.1 Background to the Budget Preparation Process

The MFMA requires that Council submit a detailed plan of the budget process for the ensuing financial year for approval. Accordingly, a budget process plan scheduling key deadlines was noted by Council at its meeting in August 2009. The National Treasury Circular No. 51 of 2010, provided guidance on content and format for the municipal budget documentation in respect of the Medium Term Revenue and Expenditure Framework (MTREF).

2.2. Capital Budget Process

The Capital Budgeting process was through strategic sessions that were held by Management where the following broad strategic splits were made based on municipal wide priorities, derived from the IDP.

The prioritization of the capital budgets included budgeting involved program budgeting based on the IDP thereby ensuring that budgeting also occurred horizontally. The adoption of this outcomes-based approach by the municipality in their budgeting process has ensured the refinement of the municipality's budget.

The process of compilation of the capital budget commenced in December 2009 with a budget discussion meeting being held by the Budget Steering Committee. Several meetings were held thereafter which culminated in the draft capital budget being tabled on 31 March 2010.

2.3 Operating Budget Process

The process of the compilation of the operating budget started in December 2009 when budget instructions (broad expenditure parameters etc) were issued to departments. During January 2010 a series of budget meetings were held with Managers and Section Heads. At these meetings, budget strategy, budget policies, and the alignment of the operating budget with the IDP were discussed. Departments submitted inputs and a first draft budget was compiled during February 2010.

During March 2010 deliberations were held on the budget with various Departments and their teams with a view to assessing the budget and reducing the deficit in order to ensure that the increase in rates and tariffs to balance the budget was restricted to an acceptable level. This entailed the re-examining of certain items of expenditure and include overtime, temporary staff, employment services and consultants.

2.4 Public Participation Process

The draft budget was tabled before Council on 31 March 2010 and was followed by extensive publication of the budget in order to involve the community. Notices were published in the media, on notice boards and the budget was posted on Council's website. Written comments were requested by 7 May 2010. Copies of the budget were forwarded to National and Provincial Treasury.

Workshops were held with all 6 ward committees in April 2010 in order to receive representations and submissions from ward committees, residents, community organizations, organised business and other stakeholder formations.

Council evaluated the responses to the draft budget at a meeting on 25 May 2010 and approved the 2010/2011 Capital and Operating Budget on 31 May 2010.

ENDUMENI MUNICIPALITY

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2010/2011 FINANCIAL YEAR

MONTHLY PROJECTION OF REVENUE BY SOURCE	Jul-10		Aug-10		Sep-10		Oct-10		Nov-10		Dec-10		Jan-11		Feb-11		Mar-11		Apr-11		May-11		Jun-11		
	R		R		R		R		R		R		R		R		R		R		R		R		
Property Rates	3348600		3361200		3358300		3349100		3380600		3340700		3351000		3341600		3342850		3349600		3348500		3253788		40125838
Property Rates Penalties and Collection Charges	550100		551200		550600		549100		549600		549800		550200		549700		550110		549600		550200		552307		6602517
Electricity Billings	6150000		5961600		5940400		5878400		5322694		5194494		4720600		5730400		5741600		5801800		5961500		5509358		67912846
Refuse Billings	946600		945800		946047		948200		945800		946500		947600		946800		946700		946510		953200		926118		11345875
Grants	10194912		-		-		-		6596050		-		-		-		4947038		-		-		-		21738000
Interest on Investments	7000		6500		5900		6000		6800		6400		7100		6600		6400		7200		7000		7100		80000
Facilities and Housing Rent	141600		52600		53100		141100		52900		51600		141700		50400		50600		141700		51200		48998		977498
Fines	72300		69600		74100		69900		71500		74100		71400		71250		69950		70650		72300		80910		867960
Testing Station	163300		149200		170100		166200		161500		160900		163400		165600		160400		160800		164500		174460		1960360
Vehicle Registration	77000		74100		79400		76900		69000		81200		78600		76500		77400		72120		79410		83370		925000
Subsidies	1038500		1038500		-		74000		-		-		-		-		-		-		-		-		2151000
Other	80200		50860		78100		77400		78600		71200		57694		76510		77650		82300		81500		79910		891924
TOTAL	22770112		12261160		11256047		11336300		17235044		10476894		10089294		11015360		15970698		11182280		11269310		10716319		155578818

ENDUMENI MUNICIPALITY

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2010/2011 FINANCIAL YEAR

MONTHLY PROJECTION OF REVENUE AND EXPENDITURE BY VOTE	JULY 2010			AUGUST 2010			SEPTEMBER 2010		
	OPEX	CAPEX	REVENUE	OPEX	CAPEX	REVENUE	OPEX	CAPEX	REVENUE
MUNICIPAL MANAGER									
Council	733000	0	6241100	821600	0	0	694600	0	0
Municipal Manager	246400	0	0	258500	0	0	228300	0	0
CORPORATE SERVICES									
Disaster Management & Fire	520960	0	0	0	0	0	0	0	0
Health - Clinics	1041921	0	1038500	1041922	0	1038500	0	0	0
Administration	533100	0	1500	532200	0	1450	533600	0	1400
Libraries	211400	0	3900	212600	0	4100	210100	0	3830
Municipal Halls & Buildings	210400	0	4010	211600	0	3920	209600	0	3840
Museum	130400	0	23000	131200	0	22100	131400	0	24200
Social Development	152300	0	0	151800	0	0	160005	0	0
Traffic	401800	0	57320	402600	0	72200	397600	0	75600
Testing Station	156100	0	159300	154400	0	164000	160200	0	163760
Hostels	6200	0	10211	5900	0	7500	5820	0	7610
TECHNICAL SERVICES									
Aerodome	13800	0	80	12900	0	70	14100	0	75
Cemeteries	139200	0	8760	138600	0	8690	139600	0	8810
Health - Public Conveniences	23990	0	0	24200	0	0	24500	0	0
Parks and Gardens	431200	0	0	432000	0	0	430600	0	0
Refuse Removal	1100400	0	1395400	1340000	0	1396200	1396000	0	1310600
Street Cleaning	91300	0	0	92400	0	0	93300	0	0
Swimming Pools	3180	0	0	2961	0	0	4160	0	0
Town Engineer	1240000	0	8100	1190600	0	7960	1241000	0	8020
Electricity	6168100	0	6600700	5941200	0	6408400	5416000	200000	6200400
Electricity - Street Lights	146100	0	0	144200	0	0	145600	0	0

ENDUMENI MUNICIPALITY

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2010/2011 FINANCIAL YEAR

MONTHLY PROJECTION OF REVENUE AND EXPENDITURE BY VOTE	JULY 2010			AUGUST 2010			SEPTEMBER 2010		
	OPEX	CAPEX	REVENUE	OPEX	CAPEX	REVENUE	OPEX	CAPEX	REVENUE
FINANCIAL SERVICES									
Assessment Rates	502000	0	3900000	501600	0	3819000	501800	0	3921600
Commonage	4010	0	94350	4120	0	0	3910	0	0
Computer	62000	0	0	61400	0	0	62100	0	0
Grants-in-Aid	0	0	0	0	0	0	0	0	0
Staff Housing	4600	0	5688	4510	0	5520	4680	0	5460
Vehicle Licensing	62000	0	80200	61600	0	76200	63100	0	77200
Stores	-36600	0	0	-37100	0	0	-35400	0	0
Town Treasurer	551100	0	1320000	558200	0	8800	546400	0	8600
Housing Schemes	43954	0	43963	42100	0	43954	41600	0	43954

ENDUMENI MUNICIPALITY

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2010/2011 FINANCIAL YEAR

MONTHLY PROJECTION OF REVENUE AND EXPENDITURE BY VOTE	OCTOBER 2010			NOVEMBER 2010			DECEMBER 2010		
	OPEX	CAPEX	REVENUE	OPEX	CAPEX	REVENUE	OPEX	CAPEX	REVENUE
MUNICIPAL MANAGER									
Council	721500	60000	0	721400	547500	5090000	756800	0	0
Municipal Manager	272100	0	0	245700	0	0	248600	0	0
CORPORATE SERVICES									
Disaster Management & Fire	520960	0	0	0	0	0	0	0	0
Health - Clinics	0	0	0	0	0	0	0	0	0
Administration	534800	60000	1600	540400	60000	1460	521400	0	1380
Libraries	212600	0	3800	211600	0	4010	210600	0	3960
Municipal Halls & Buildings	210300	0	3905	236024	0	3960	210800	0	3890
Museum	130073	0	19800	130400	0	23800	129700	0	22600
Social Development	148200	0	0	152700	0	0	170600	0	0
Traffic	394500	50000	72400	406200	50000	72300	406100	0	80400
Testing Station	156200	0	162400	157100	0	165200	149800	0	167100
Hostels	6450	0	7490	6380	0	7380	6410	0	7520
TECHNICAL SERVICES									
Aerodome	13950	0	85	13910	0	75	13860	0	70
Cemetries	138500	0	8790	137800	0	8800	137200	0	8720
Health - Public Conveniences	24510	0	0	24200	0	0	24610	0	0
Parks and Gardens	430500	0	0	431089	220000	0	431600	100000	0
Refuse Removal	1401200	0	1301400	1080600	50000	1340600	1560200	100000	1276900
Street Cleaning	92400	0	0	92100	0	0	91540	0	0
Swimming Pools	48200	0	310	51600	0	430	40500	0	540
Town Engineer	1240600	1650000	7960	1239500	2780000	8200	1240100	2880000	8190
Electricity	5210400	180000	5180400	5068100	400000	6010200	4740600	320000	5780400
Electricity - Street Lights	142900	28000	0	145100	22000	0	146200	0	0

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SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2010/2011 FINANCIAL YEAR

MONTHLY PROJECTION OF REVENUE AND EXPENDITURE BY VOTE	OCTOBER 2010			NOVEMBER 2010			DECEMBER 2010		
	OPEX	CAPEX	REVENUE	OPEX	CAPEX	REVENUE	OPEX	CAPEX	REVENUE
FINANCIAL SERVICES									
Assessment Rates	502200	0	3846000	501600	0	3961400	502100	0	3980000
Commonage	4160	0	94330	4110	0	0	3980	0	0
Computer	59400	0	0	59800	0	0	62150	0	0
Grants-in-Aid	270000	0	0	0	0	0	0	0	0
Staff Housing	4550	0	5510	4600	0	5350	4710	0	5120
Vehicle Licensing	64100	0	78100	64000	0	78200	59770	0	75400
Stores	-36800	0	0	-37200	0	0	-36400	0	0
Town Treasurer	550200	0	8490	551800	0	8610	552200	0	8590
Housing Schemes	42500	0	43954	42100	0	43954	44500	0	43954

ENDUMENI MUNICIPALITY

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2010/2011 FINANCIAL YEAR

MONTHLY PROJECTION OF REVENUE AND EXPENDITURE BY VOTE	JANUARY 2011			FEBRUARY 2011			MARCH 2011		
	OPEX	CAPEX	REVENUE	OPEX	CAPEX	REVENUE	OPEX	CAPEX	REVENUE
MUNICIPAL MANAGER									
Council	671400	487500	0	695800	487500	0	712300	487500	3556570
Municipal Manager	242200	0	0	239800	0	0	245400	0	
CORPORATE SERVICES									
Disaster Management & Fire	520960	0	0	0	0	0	0	0	0
Health - Clinics	0	0	0	0	0	0	0	0	0
Administration	524600	0	1400	530300	0	1520	534600	0	1560
Libraries	211300	0	4100	212000	0	3900	211800	0	3780
Municipal Halls & Buildings	209800	0	3940	210800	0	3910	212400	0	3960
Museum	131600	0	23400	130300	0	15400	130600	0	22800
Social Development	139400	0	0	150060	0	0	139203	0	
Traffic	406800	0	69840	398600	0	70100	406200	0	74600
Testing Station	154600	0	161800	161200	0	160700	162100	0	165200
Hostels	5900	0	9460	6120	0	7580	6000	0	7610
TECHNICAL SERVICES									
Aerodome	13710	0	85	13990	0	90	13860	0	85
Cemeteries	139150	0	8540	138600	0	8260	138832	0	8960
Health - Public Conveniences	24300	0	0	23980	0	0	24700	0	0
Parks and Gardens	431200	300000	0	431100	340000	0	433000	40000	0
Refuse Removal	1396000	1000000	1339800	1401200	500000	1401600	996761	0	1332100
Street Cleaning	92600	0	0	92450	0	0	91400	0	0
Swimming Pools	41600	0	490	42000	0	460	92638	0	270
Town Engineer	1198200	2000000	8100	1201600	3590000	8200	1246100	3016421	8190
Electricity	4494000	0	4801800	4321600	0	6040100	4461800	0	5400300
Electricity - Street Lights	144100	0	0	152051	0	0	143100	0	0

ENDUMENI MUNICIPALITY

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2010/2011 FINANCIAL YEAR

MONTHLY PROJECTION OF REVENUE AND EXPENDITURE BY VOTE	JANUARY 2011			FEBRUARY 2011			MARCH 2011		
	OPEX	CAPEX	REVENUE	OPEX	CAPEX	REVENUE	OPEX	CAPEX	REVENUE
FINANCIAL SERVICES									
Assessment Rates	501400	0	3891000	500900	0	3892000	501800		3896000
Commonage	3940	0	94330	4060	0	0	4100	0	
Computer	62000	0	0	63000	0	0	62500	0	0
Grants-in-Aid	0	0	0	0	0	0	0	0	0
Staff Housing	4660	0	5540	4720	0	5610	4582	0	5500
Vehicle Licensing	61220	0	76000	63400	0	77200	63200	0	76600
Stores	-38300	0	0	-36400	0	0	-34567	0	0
Town Treasurer	550600	0	8490	551700	0	8520	551400	0	8560
Housing Schemes	43600	0	43954	42800	0	43954	55303	0	43954

ENDUMENI MUNICIPALITY

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2010/2011 FINANCIAL YEAR

MONTHLY PROJECTION OF REVENUE AND EXPENDITURE BY VOTE	APRIL 2011			MAY 2011			JUNE 2011		
	OPEX	CAPEX	REVENUE	OPEX	CAPEX	REVENUE	OPEX	CAPEX	REVENUE
MUNICIPAL MANAGER									
Council	754400	0	0	761800	0	0	757688	0	0
Municipal Manager	246800	0	0	251200	0	0	216370	0	0
CORPORATE SERVICES									
Disaster Management & Fire	0	0	0	530809	0	0	0	0	0
Health - Clinics	0	0	0	0	0	0	0	0	0
Administration	582800	0	1410	533700	0	1550	483419	0	820
Libraries	214000	0	3910	210300	0	3900	213547	0	4050
Municipal Halls & Buildings	211600	0	3940	210400	0	3890	210600	0	4075
Museum	131200	0	23400	129800	0	28200	130400	0	23300
Social Development	149900	0	0	160200	0	0	153100	0	0
Traffic	394600	0	53200	398700	0	78600	406514	0	91400
Testing Station	153200	0	163100	151800	0	164300	148708	0	163500
Hostels	5850	0	7420	6180	0	7390	5150	0	9460
TECHNICAL SERVICES									
Aerodome	14020	0	95	14100	0	80	13884	0	125
Cemeteries	137200	0	9560	136800	0	8610	139200	0	8780
Health - Public Conveniences	25050	0	0	24720	0	0	23249	0	0
Parks and Gardens	433100	0	0	431200	0	0	432300	0	0
Refuse Removal	1406100	0	1341600	1410200	0	1346200	1590600	0	1335428
Street Cleaning	88712	0	0	93100	0	0	92400	0	0
Swimming Pools	4610	0	0	2960	0	0	3140	0	0
Town Engineer	1231200	0	8090	1338077	0	8100	1237000	0	8190
Electricity	4701600	0	5610600	5300600	0	5540030	6194251	0	5374528
Electricity - Street Lights	146100	0	0	144300	0	0	145400	0	0

ENDUMENI MUNICIPALITY

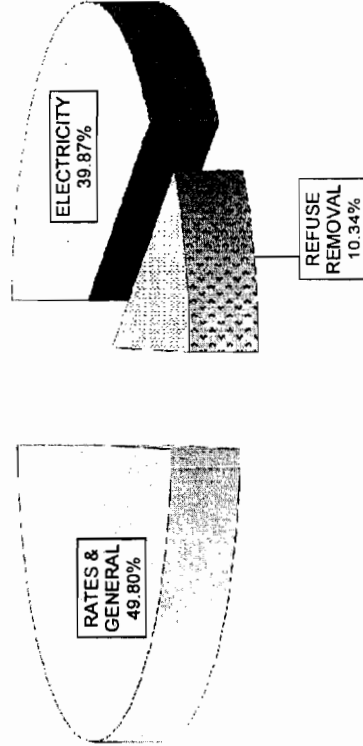
SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2010/2011 FINANCIAL YEAR

MONTHLY PROJECTION OF REVENUE AND EXPENDITURE BY VOTE	APRIL 2011			MAY 2011			JUNE 2011		
	OPEX	CAPEX	REVENUE	OPEX	CAPEX	REVENUE	OPEX	CAPEX	REVENUE
FINANCIAL SERVICES									
Assessment Rates	501700	0	3910600	502600	0	3868000	499978	0	3842755
Commonage	3960	0	0	3890	0	0	5778	0	94340
Computer	61900	0	0	62200	0	0	62062	0	0
Grants-in-Aid	0	0	0	0	0	0	0	0	0
Staff Housing	4810	0	5120	4750	0	5460	4620	0	5510
Vehicle Licensing	54428	0	79200	64200	0	76300	65100	0	74400
Stores	-37100	0	0	-36400	0	0	-37100	0	0
Town Treasurer	553260	0	8810	549800	0	8790	552400	0	19356
Housing Schemes	42100	0	43954	43900	0	43954	43000	0	43954

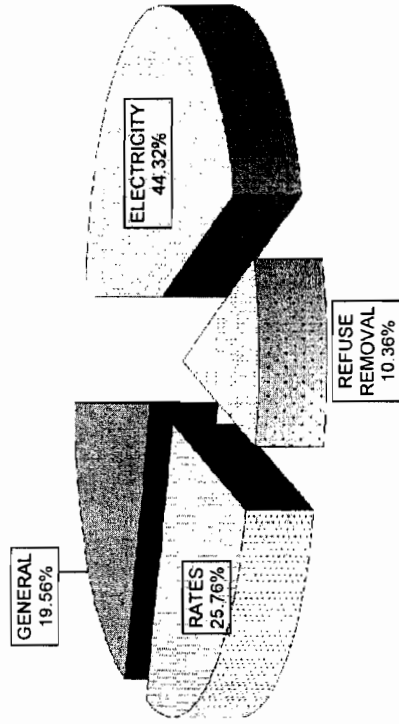
SUMMARY: OPERATIONAL BUDGET PER VOTE 2010/2011

SECTION	SALARIES & ALLOWANCES	GENERAL EXPENSES	REPAIRS & MAINTENANCE	CAPITAL CHARGES	CONTR. TO PROVISIONS	CONTRA CREDITS	CONTRA DEBITS	CAPITAL EMPLOYED	TOTAL EXPENDITURE	REVENUE	(SURPLUS) DEFICIT
CORPORATE SERVICES											
DISASTER MANAGEMENT AND FIRE	529,921	1,533,968	16,300	0	0	0	0	13,500	2,093,689	0	2,093,689
HEALTH - CLINICS	1,861,537	213,355	8,951	0	0	0	0	0	2,083,843	(2,077,000)	6,843
ADMINISTRATION	6,701,768	785,253	274,110	0	0	(1,467,012)	0	110,800	6,384,919	(17,050)	6,367,869
LIBRARIES	2,189,821	301,406	33,320	0	0	0	0	17,300	2,541,847	(47,240)	2,494,607
MUNICIPAL HALLS & BUILDINGS	1,605,785	725,587	256,110	0	0	(101,656)	0	68,500	2,554,324	(35,900)	2,518,424
MUSEUM	1,088,487	416,366	43,000	0	0	0	0	19,200	1,567,073	(272,000)	1,295,073
SOCIAL DEVELOPMENT	840,229	994,239	0	0	0	0	0	33,000	1,827,468	0	1,827,468
TRAFFIC	4,267,001	320,113	194,100	0	0	0	0	39,000	4,820,214	(867,960)	3,952,254
TESTING GROUNDS	1,649,824	180,584	24,000	0	0	0	0	11,000	1,865,408	(1,960,360)	(94,952)
HOSTELS	0	35,840	36,520	0	0	0	0	0	72,360	(92,691)	(20,331)
FINANCE	20,734,373	5,446,731	886,411	0	0	(1,568,670)	0	312,300	25,811,145	(5,370,201)	20,440,944
ASSESSMENT RATES	0	5,699,679	0	0	320,000	0	0	0	6,019,679	(46,728,355)	(40,708,676)
COMMONAGE	0	32,018	18,000	0	0	0	0	0	50,018	(377,359)	(327,341)
COMPUTER	745,650	235,377	500,000	0	0	(740,515)	0	0	740,512	0	740,512
GRANTS IN AID	0	270,000	0	0	0	0	0	0	270,000	0	270,000
STAFF HOUSING	0	0	55,792	0	0	0	0	0	55,792	(65,368)	(9,576)
VEHICLE LICENCING	725,048	16,520	0	0	0	0	0	4,550	746,118	(925,000)	(178,882)
STORIES	301,297	44,036	47,000	0	0	(840,000)	0	8,300	439,367	(1,425,616)	(986,249)
TOWN TREASURER	9,669,512	2,312,416	6,000	0	0	(5,394,568)	0	25,700	6,619,060	(1,425,616)	5,193,444
HOUSING SCHEMES	0	9,116	89,766	0	45,076	0	383,499	0	527,457	(527,457)	0
	11,441,507	8,619,162	716,558	0	385,076	(6,975,083)	383,499	38,550	14,589,269	(60,049,166)	(35,459,897)
MUNICIPAL MANAGER											
COUNCIL GENERAL EXPENSES	1,035,545	9,610,931	0	0	50,000	(1,922,188)	0	28,000	8,602,298	(14,887,670)	(6,085,372)
MUNICIPAL MANAGER	2,568,325	343,645	5,200	0	0	0	0	24,200	2,941,370	0	2,941,370
	3,603,870	9,954,576	5,200	0	50,000	(1,922,188)	0	52,200	11,743,658	(14,887,670)	(3,144,012)
TECHNICAL SERVICES											
AERODROME	0	137,084	29,000	0	0	0	0	0	166,084	(1,015)	165,069
CEMETRIES	1,444,702	156,180	18,800	0	0	0	0	41,000	1,660,682	(105,280)	1,555,402
HEALTH - PUBLIC CONVENIENCES	148,705	94,304	9,000	0	0	0	0	80,000	292,009	0	292,009
PARKS & GARDENS	3,607,801	1,302,088	92,000	0	0	0	0	177,000	5,178,889	0	5,178,889
REFUSE REMOVAL	4,056,220	6,275,917	1,875,600	430,147	160,000	0	3,101,377	180,000	16,079,261	(16,117,828)	(38,567)
STREET CLEANING	1,028,902	48,500	6,300	0	0	0	0	20,000	1,103,702	0	1,103,702
SWIMMING BATHS	105,453	212,296	13,800	0	0	0	0	6,000	337,549	(2,500)	335,049
TOWN ENGINEER	9,368,250	2,126,918	795,370	2,156,689	0	0	0	395,750	14,843,977	(97,300)	14,746,677
ELECTRICITY ADMIN	5,213,737	48,139,106	520,000	1,426,844	320,000	(87,000)	6,394,564	91,000	62,018,251	(68,947,858)	(6,929,607)
ELEC - STREET LIGHTS ENDUIMENI	396,705	988,046	360,400	0	0	0	0	0	1,745,151	0	1,745,151
	25,371,475	59,440,439	3,720,270	4,013,680	480,000	(87,000)	9,495,941	990,750	103,425,555	(85,271,781)	18,153,774
GRAND TOTAL	61,151,225	83,460,908	5,328,439	4,013,680	895,076	(10,552,941)	9,879,440	1,393,800	155,569,627	(155,578,818)	(9,191)

EXPENDITURE 2010/2011



REVENUE 2010/2011



CAPITAL EXPENDITURE 2010/2011										
			REVENUE	CRR	EXT LOANS	GRANTS	MIG	DOT	TOTAL	
105 CEMETRY-DUNDEE										
Pegging of graves			40,000						40,000	
Spray pumps	2		1,000						1,000	
			41,000	0	0	0	0	0	41,000	
106 DISASTER MANAGEMENT AND FIRE										
Radio-Base station	3		13,500						13,500	
			13,500	0	0	0	0	0	13,500	
111 COUNCIL GENERAL EXPENSES										
Digital Voice recorder			15,000						15,000	
Digital Voice Processing/Recording System-Council				120,000					120,000	
Chambers			3,000						3,000	
Computer Cabinet	1		3,000						3,000	
Couch			4,000						4,000	
Roller door cabinet			3,000						3,000	
Fridge			0	1,950,000					1,950,000	
Ward projects			28,000	2,070,000	0	0	0	0	2,098,000	
129 COMMUNITY HALL-SITHEMBILE										
Steel tables	6		3,000						3,000	
			3,000	0	0	0	0	0	3,000	
131 LIBRARY - SIBONGILE										
Geopress Wringer			1,600						1,600	
			1,600	0	0	0	0	0	1,600	
133 CIVIC CENTRE-DUNDEE										
Tiles-Council Entertainment Area			10,000						10,000	
Carpeting,2nd Floor			20,000						20,000	
			30,000	0	0	0	0	0	30,000	
135 WAR MEMORIAL HALL										
Tables	40		20,000						20,000	
			20,000	0	0	0	0	0	20,000	
136 COMMUNITY HALL - SIBONGILE										
Ladder			500						500	

CAPITAL EXPENDITURE 2010/2011										
			REVENUE	CRR	EXT LOANS	GRANTS	MIG	DOT	TOTAL	
145 REFUSE REMOVAL										
Bulk Bins 1.75m³	16		80,000						80,000	
Bulk Bins 4m³	10		70,000						70,000	
Transfer sites	2					300,000			300,000	
Fencing, Landfill site			30,000						30,000	
			180,000	0	0	300,000	0	0	480,000	
153 VEHICLE LICENCING DUNDEE										
Note scanner			500						500	
Heavy duty Stapler	1		650						650	
			1,150	0	0	0	0	0	1,150	
154 STORES										
Vacuum Cleaner-Industrial Heavy Duty			7,000						7,000	
Visitors chairs	2		1,300						1,300	
			8,300	0	0	0	0	0	8,300	
156 STREET CLEANING										
Bins 240l	8		20,000						20,000	
			20,000	0	0	0	0	0	20,000	
159 SWIMMING BATH-SIBONGILE										
Creepy Crawly			3,000						3,000	
			3,000	0	0	0	0	0	3,000	
160 CORPORATE SERVICES										
Chairs	3		5,000						5,000	
Upgrade Internet and E-mail server				120,000					120,000	
Laptops	1		10,000						10,000	
Desk			7,000						7,000	
Highback Chair			1,500						1,500	
4 Drawer Roller Cabinet			4,000						4,000	
Computer & Printer			12,000						12,000	
Computer Table			3,000						3,000	
UPS Units	5		4,000						4,000	
Computers & Printers	2		24,000						24,000	
Chair-H/Back Leather	1		1,500						1,500	
Computer & Printer			14,000						14,000	
Airconditioner	2		20,000						20,000	
			106,000	120,000	0	0	0	0	226,000	

CAPITAL EXPENDITURE 2010/2011										
			REVENUE	CRR	EXT LOANS	GRANTS	MIG	DOT	TOTAL	
165 MUNICIPAL MANAGER										
Desk			7,000						7,000	
Chair			1,200						1,200	
Computer & Printer			12,000						12,000	
4 Drawer Roller Cabinet			4,000						4,000	
			24,200	0	0	0	0	0	24,200	
166 TOWN ENGINEER-DRAINS KERBS PAVEMENT										
Jetting Machine for stormwater				190,000					190,000	
Upgrading Stormwater-Glenridge			0	200,000					200,000	
Upgrading Stormwater- Glencoe					1,100,000				1,100,000	
			0	390,000	1,100,000	0	0	0	1,480,000	
167 SOCIAL DEVELOPMENT										
Computer Printer			5,000						5,000	
Carpet			4,000						4,000	
Office Desks	2		14,000						14,000	
Computer & Printer	1		10,000						10,000	
			33,000	0	0	0	0	0	33,000	
168 TRAFFIC										
Chair HSS	1		2,500						2,500	
Binding Machine	1		4,500						4,500	
Breatherisers	2		8,000						8,000	
Traffic Robots Upgrade				100,000					100,000	
Computers and Printers	2		24,000						24,000	
			39,000	100,000	0	0	0	0	139,000	
169 TESTING GROUNDS										
Photo Cutters	3		8,000						8,000	
Carpet- Cashier office			3,000						3,000	
			11,000	0	0	0	0	0	11,000	
170 LIBRARY-WASBANK										
TV/DVD			3,700						3,700	
Computer and Printer			12,000						12,000	
			15,700	0	0	0	0	0	15,700	

		Households with access to free electricity	Number of Households	13755	Eskom	Eskom	Eskom	Eskom	Eskom	Eskom	Eskom	Eskom	Technical Services
		Household Project	Yes/No	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Financial Services
		Maintenance of water supply infrastructure	Number of jobs	20	20	20	20	20	20	20	20	20	Technical Services
		Maintenance of sewerage infrastructure	Number of jobs	20	20	20	20	20	20	20	20	20	Technical Services
		Maintenance of roads infrastructure	Number of jobs	20	20	20	20	20	20	20	20	20	Technical Services
		Conduct Municipal Roads Audit	Date	2010	2010	2010	2010	2010	2010	2010	2010	2010	Technical Services
		Conduct Parament Management Plan	Date	2010	2010	2010	2010	2010	2010	2010	2010	2010	Technical Services
		To construct new Community And Public facilities and maintaining existing structures	% of operation budget spent	100%	100%	100%	100%	100%	100%	100%	100%	100%	Technical Services
		To Coordinate Services Delivery in respect of Housing	Number of jobs	20	20	20	20	20	20	20	20	20	Technical Services
		To avoid deterioration of existing infrastructure network	% of operation budget spent	100%	100%	100%	100%	100%	100%	100%	100%	100%	Technical Services
		To stimulate economic growth	% achieved against RBEE targets	100%	100%	100%	100%	100%	100%	100%	100%	100%	Financial Services / Economic Development & Growth
		Jobs created through the municipality's LED initiatives	Number of jobs	0	0	0	0	0	0	0	0	0	Economic Development & Growth
		Jobs lost through the municipality's LED initiatives	Number of jobs	0	0	0	0	0	0	0	0	0	Technical Services / Economic Development & Growth
		To enhance tourism development	Yes/No	Yes	Outsourced	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Planning & Development
		To provide support to local business and emerging black entrepreneurs	Number of initiatives	0	0	0	0	0	0	0	0	0	Planning & Development
		To facilitate and co-ordinate agricultural development	% of operation budget spent	100%	100%	100%	100%	100%	100%	100%	100%	100%	Technical Services / Economic Development & Growth
		To Implement Public Participation Programmes	Number of meetings per Ward	4	4	4	4	4	4	4	4	4	Operations/ AI
		Community mobilisation	Number of awareness campaigns	4	4	4	4	4	4	4	4	4	Operations/ AI
		Community Outreach Programmes	Number of meetings per Ward	6	6	6	6	6	6	6	6	6	Operations/ AI
		Ward Committees Systems	Response plan to issues raised	Yes	Yes	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Operations/ AI
		To ensure alignment between National, Provincial, Local Government and Public Entities	Number of meetings	3	3	3	3	3	3	3	3	3	Planning & Development
		IDP Representative Forum	Number of meetings	4	4	4	4	4	4	4	4	4	Office of the Mayor / Operations
		District Charter Forum	Number of meetings	4	4	4	4	4	4	4	4	4	Office of the Mayor / Operations
		Mayoral Stakeholders Forum	Percentage of compliance	100%	20%	20%	20%	20%	20%	20%	20%	20%	AI
		To Formulate, Implement and Review Policies, Procedures and By-laws	Percentage of compliance	100%	20%	20%	20%	20%	20%	20%	20%	20%	AI
		Review new policies, procedures and by-laws where necessary	Percentage of compliance	100%	20%	20%	20%	20%	20%	20%	20%	20%	AI
		Review existing policies, procedures and by-laws	Percentage of compliance	100%	20%	20%	20%	20%	20%	20%	20%	20%	AI
		Effective implementation of all legal prescripts, policies, procedures and by-laws	% achievement of annual internal audit plan	100%	100%	100%	100%	100%	100%	100%	100%	100%	Internal Audit
		To ensure functional Internal Audit Activity and Audit Committee	Approved risk profile	Yes	Yes	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Financial Services
		Risk assessments	Quantity reports	Yes	4	4	4	4	4	4	4	4	Financial Services/AI
		Risk management strategy	Quality assurance	Yes	1	1	1	1	1	1	1	1	Internal Audit
		Audit committee	Performance Audit Committee Meetings	7	7	7	7	7	7	7	7	7	Internal Audit
		To implement an effective Anti-Corruption	Anti-Corruption Strategy and Programme	Yes	100%	100%	100%	100%	100%	100%	100%	100%	Internal Audit

IDP27-29	Strategy	% awareness versus the specific activity	100%	90%	80%	70%	60%	50%	40%	30%	20%	10%	0%	NA	Internal Audit	
IDP27-29	Financial Viability and Financial Management	To ensure that all revenue of the municipality is accounted for	Cash collected from customers	30 days	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	Financial Services	
IDP27-29		Amount invoiced/billed to customers	30 days	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	Financial Services	
IDP27-29	To ensure compliance with all financial management requirements	Debt coverage ratio	Ratio	17.1	17.1	17.1	17.1	17.1	17.1	17.1	17.1	17.1	17.1	17.1	Financial Services	
IDP27-29		Outstanding services debtors to revenue	%	44	44	44	44	44	44	44	44	44	44	44	Financial Services	
IDP27-29		Cost coverage ratio	Ratio	6.1	6.1	6.1	6.1	6.1	6.1	6.1	6.1	6.1	6.1	6.1	Financial Services	
IDP27-29		Total revenue received from grants and subsidies	R4 per GORA	37 411 000	37 411 000	37 411 000	37 411 000	37 411 000	37 411 000	37 411 000	37 411 000	37 411 000	37 411 000	37 411 000	Financial Services	
IDP27-29		Total of grants and subsidies spent	Percentage spent	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	Financial Services	
IDP27-29		Percentage operating budget of total budget	%	87.48	87.48	87.48	87.48	87.48	87.48	87.48	87.48	87.48	87.48	87.48	Financial Services	
IDP27-29		Percentage salaries and wages budget (including benefits) of total budget	%	31.31	31.31	31.31	31.31	31.31	31.31	31.31	31.31	31.31	31.31	31.31	Financial Services	
IDP27-29		Percentage own revenue contribution to total budget	%	84.84	84.84	84.84	84.84	84.84	84.84	84.84	84.84	84.84	84.84	84.84	Financial Services	
IDP27-29		Compliance with MFMA requirements	% compliance	100	100	100	100	100	100	100	100	100	100	100	Financial Services	
IDP27-29		Fixed Asset Register reconciled with General Ledger	% reconciled	100	100	100	100	100	100	100	100	100	100	100	Financial Services	
IDP27-29	To ensure that all expenditure is managed in terms of all financial legislation	Compliance with GRAP	% compliance	100	100	100	100	100	100	100	100	100	100	100	Financial Services	
IDP27-29		Payment of creditors	Time	30 DAYS	30	30	30	30	30	30	30	30	30	30	Financial Services	
IDP27-29		Actual vs Budget	% variance	0	0	0	0	0	0	0	0	0	0	0	Financial Services	
IDP27-29		Procurement Planning	Debt	MONTHLY	1	1	1	1	1	1	1	1	1	1	Financial Services	
IDP27-29		SCM performance reporting	Turnaround time	21 DAYS	21	21	21	21	21	21	21	21	21	21	Financial Services	
IDP27-29		Functional Bid Committees	% compliance	100	100	100	100	100	100	100	100	100	100	100	Financial Services	
IDP27-29		Compliance with SCM Regulations	Number of appeals upheld	0	0	0	0	0	0	0	0	0	0	0	Financial Services	
IDP27-29		To maintain municipal debt	Debt to equity	% of debt recovered	20	20	20	20	20	20	20	20	20	20	20	Financial Services
IDP27-29			To align council budget with IDP	% spent	100	100	100	100	100	100	100	100	100	100	100	Financial Services
IDP27-29			To manage health issues	Number of programmes	3	3	3	3	3	3	3	3	3	3	3	Community Services/All
IDP26	Community & Social Services	To create a safe and healthy environment	Number of meetings	12	12	12	12	12	12	12	12	12	12	12	Community Services	
IDP26			Number of meetings	4	4	4	4	4	4	4	4	4	4	4	Community Services	
IDP26		To create a safer road and traffic environment for all road users	Number of meetings	4	4	4	4	4	4	4	4	4	4	4	Community Services	
IDP26			Number of meetings	4	4	4	4	4	4	4	4	4	4	4	Community Services	
IDP26		To render an efficient Library Service	Number of books	157000	157000	157000	157000	157000	157000	157000	157000	157000	157000	157000	Community Services	
IDP26			Number of books	12	12	12	12	12	12	12	12	12	12	12	Community Services	
IDP26			Creation of Reading Forum	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	Community Services	
IDP25		To maintain and preserve the Talana Museum	To create a safer road and traffic environment for all road users	Number of meetings	4	4	4	4	4	4	4	4	4	4	4	Community Services
IDP25				Number of meetings	20	20	20	20	20	20	20	20	20	20	20	Community Services
IDP 26			To maintain and preserve the Talana Museum	Number of meetings	1	1	1	1	1	1	1	1	1	1	1	Community Services
IDP 26	Number of meetings			2000	2000	2000	2000	2000	2000	2000	2000	2000	2000	2000	Community Services	
IDP26	To maintain and preserve the Talana Museum		To be quantified	To be quantified	To be quantified	To be quantified	To be quantified	To be quantified	To be quantified	To be quantified	To be quantified	To be quantified	To be quantified	To be quantified	To be quantified	Operations

KEY:
 Priority
 Vanta
 Additional /Departmental